



Important notices

This presentation includes forward-looking information and statements including statements concerning the outlook for our businesses. These statements are based on current expectations, estimates and projections about the factors that may affect our future performance, including global economic conditions, and the economic conditions of the regions and industries that are major markets for ABB India Ltd. These expectations, estimates and projections are generally identifiable by statements containing words such as "expects," "believes," "estimates," "targets," "plans," "outlook," "on track," "framework" or similar expressions.

There are numerous risks and uncertainties, many of which are beyond our control, that could cause our actual results to differ materially from the forward-looking information and statements made in this presentation and which could affect our ability to achieve any or all of our stated targets. The important factors that could cause such differences include, among others:

- business risks associated with the volatile global economic environment and political conditions
- costs associated with compliance activities
- market acceptance of new products and services
- changes in governmental regulations and currency exchange rates, and
- such other factors as may be discussed from time to time in ABB India Ltd's filings with the Securities and Exchange Board of India (SEBI), including its Annual Report
- Impact of ongoing pandemic

Although ABB India Ltd believes that its expectations reflected in any such forward-looking statement are based upon reasonable assumptions, it can give no assurance that those expectations will be achieved.

Further, Information shared herein inter-alia contains some key financials pertaining to ABB India. ABB India being a listed entity is obliged by law not to share the said information to any one (other than those who are involved in the process and who are bound by Insider Trading Regulation) unless and until the financials are considered and approved by ABB India Board and thereafter announced to stock exchanges as per the listing obligations entrusted upon ABB India. Therefore, privy to this presentation should kindly ensure strict confidentiality of the information shared and discussed herein.

Agenda

- → Resilience in the pandemic period
- → 2021 performance highlights
- → Success stories
- → Sustainability in practice
- → Stakeholder engagement



Driving business continuity with integrated COVID care management









CSR support for ecosystem

OHC and Medical Equipment

> Early Warning Signals

Customer support for business continuity Safety Protocols

Operations

Family Support to Lives Lost

Vaccination







Consistent investment in technology and portfolio













New integrated country and business office



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ABB today: Four leading business areas with 21 divisions

Electrifying the future of Mobility and Infrastructure

Driving energy efficiency movement

Motion

Enabling safe, smart and sustainable operations

Accelerating adoption of smart machines & flexible manufacturing

Robotics &

Discrete Automation

BUSINESS AREA

Electrification





Process Automation



Robotics

Machine Automation¹

DIVISION

Distribution Solutions

Smart Power

Smart Buildings

Installation Products

Power Conversion

E-mobility

Service

IEC LV Motors

Large Motors & Generators

NEMA Motors

Drive Products

Systems Drives

Service

Traction

Energy Industries

Process Industries

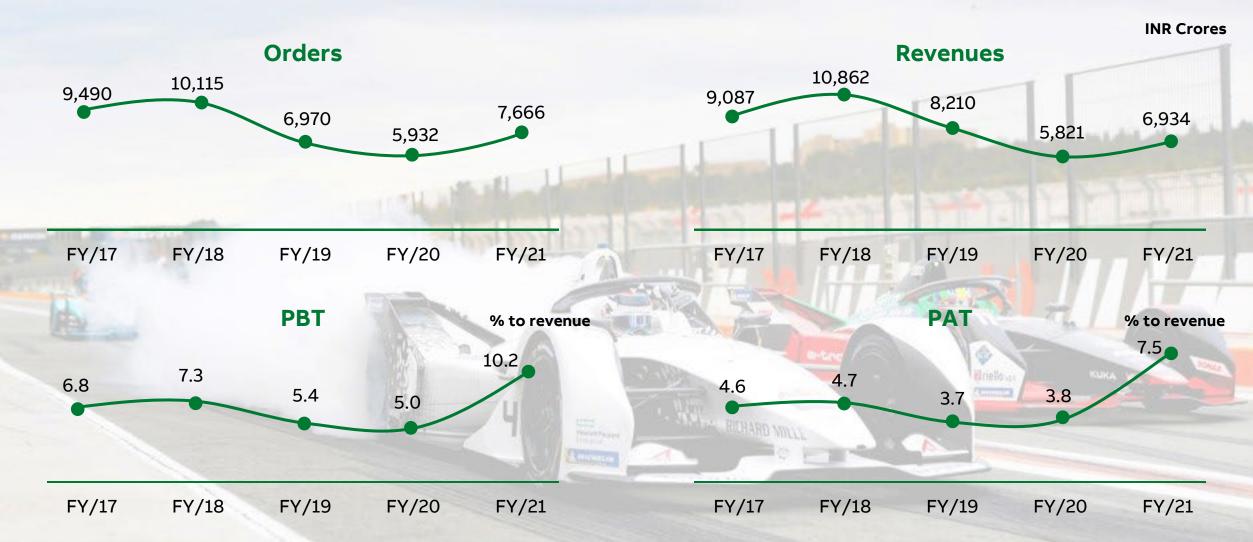
Marine & Ports

Turbocharging²

Measurement & Analytics

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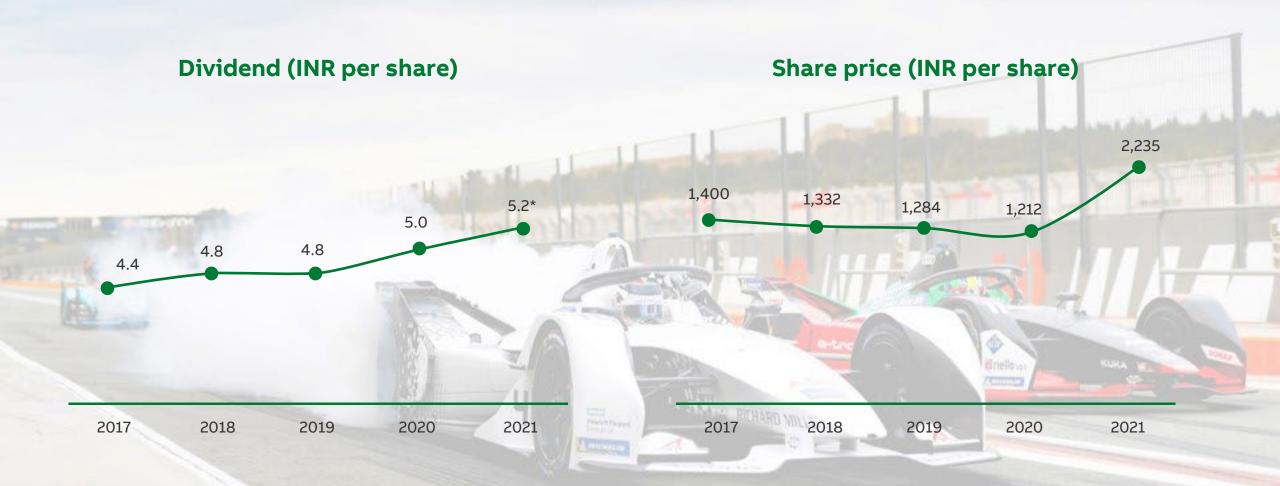
Significant step-up in profitability with a robust cash foundation



Figures for 2019, 2018 and 2017 also include performance of Power Grids Business, which has been disclosed as the discontinued operations in the Financials section FY 21 includes exceptional of Andheri land sale and profit on sale of MOPT Rs. 121 Cr
FY 20 includes exceptional/one-time of legacy project impact of IA (93 Cr) & profit on sale of Solar of Rs. 59 Crs; FY 19 includes solar exceptional item of Rs. 70 Cr loss

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Delivering superior shareholder value consistently



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Key player in nation-building projects



26 out of 28 states use ABB's power distribution technology for efficiency, safety and reliability



~20 smart cities deploy ABB technology in various areas of resource efficiency from energy to water



12 TwH of energy savings by ABB's motors and drives = 1% of India's annual consumption of energy



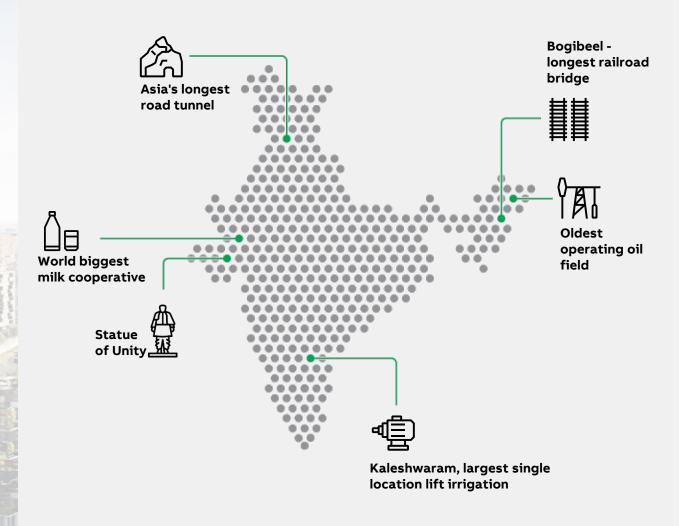
ABB solutions in ~20% of installed wind and solar projects



80% of metros deploy ABB technology



>65% of cars manufactured are pained by ABB robots





Focused growth segments contribute 85% of business

High	Moderate	Moderate - low	
Renewables	Food & Beverage	Marine & Ports	
Water & Wastewater Warehouse & Logistics Electronics	Pharma & Healthcare	Cement	
	Data Centers	Oil, Gas & Chemicals Metals & Mining	
	Railways & Metro		
	Power Distribution	Pulp & Paper	
	Automotive	Rubber & plastics	
	Buildings & Infra	Textile	

Partnering India's transition to a greener economy

Electrification solution for >7 GW of solar projects



Digitalizing gas distribution across 11 states



Driving resource efficiency and productivity

Launched Energy Efficiency
Movement in India

ABB HVAC helps JW Marriott Hotel lower energy losses by 35%

ABB slip ring motors saves over 1.8GWh energy annually for Wonder Cement





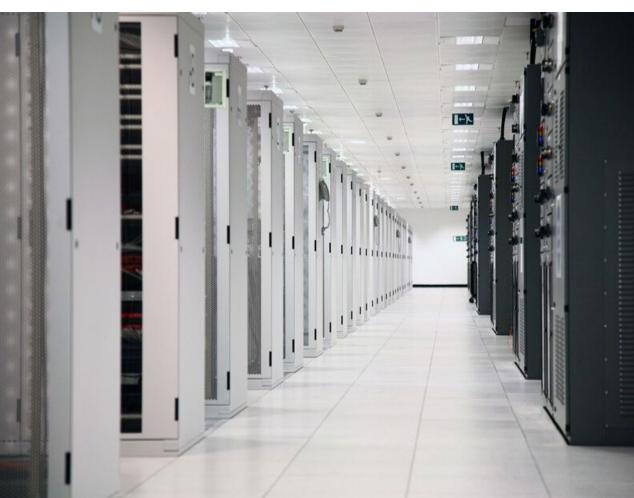


24x7 reliable power distribution for cities and industries

Eco-efficient switchgear in the ancient city of Varanasi

E-houses for Hyperscale Data Center in Noida





Making Indian shopfloors safer and more productive

Robotics application for making sustainable packaging



ABB Ability™ Expert Optimizer for a leading cement plant



Robots & Vision systems for first ever fully automated paint line



Driving smart mobility systems

Drives and electrification panels for Kolkata, Pune metros

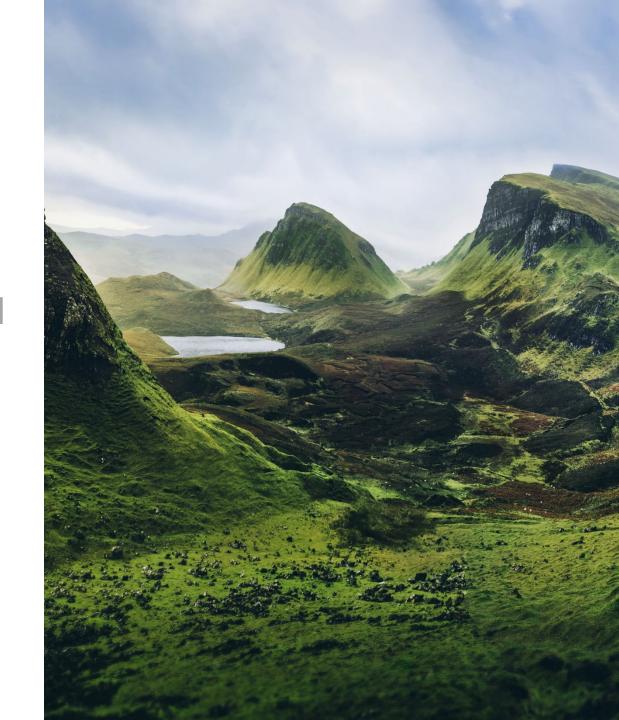


Traction technology and switchgears for India's first semi high speed rail



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Sustainability targets

Commitments for 2030



We enable a

low-carbon society

- Carbon neutrality in own operations
- Support our customers in reducing annual CO₂ emissions by >100 Mt¹
- Supply chain emission reduction





We promote

social progress

- Zero harm to our people and contractors
- Comprehensive D&I framework³;
 25% women among ABB leaders
- Top-tier employee engagement score in our industry
- Impactful support for community-building initiatives

INTEGRITY AND TRANSPARENCY ACROSS OUR VALUE CHAIN

ABB India's 10-point ESG Framework

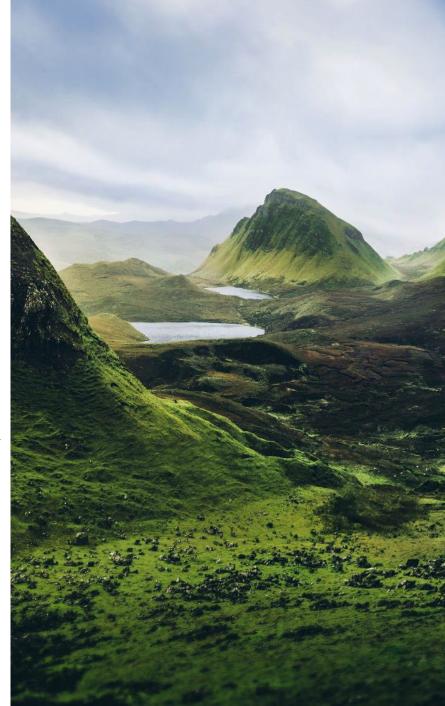
Aligned with Local & global sustainability commitment

Evolution of the ESG framework



10 points ESG focus area

- Green Infrastructure & site efficiency
- Renewable Energy & Energy Efficiency Improvement
- 3. GHG Emission Reduction
- 4. Water Conservation
- 5. Product Stewardship & Life cycle analysis
- 6. Material conservation, Waste & Circularity
- 7. Stakeholder engagement (Community, Supply Chain & Customer)
- 8. Innovation & Biodiversity
- 9. Safe & Healthy working environment
- 10. Diversity & inclusive workforce



SDG: Sustainable development goals

BRSR: Business Responsibility & Sustainability Reporting

1.

Green Infrastructure

- Site Efficiency
- Innovation in Design
- Water Conservation
- Indoor Environment and Health
- Energy Conservation
- Material Conservation



2Green manufacturing

- RE100 (100% Renewable electricity)
- EP100 (100% Energy productivity)
- EV100 (100% Electrical vehicle)
- GHG emission reduction at operation & value chain
- Water positivity/Neutrality
- Zero waste to landfill



Green products

- Product Responsibility
- Life Cycle Assessment
- Product Declaration
- Extended Product Responsibility
- Circularity approach for ABB products & solutions



Green initiatives in our locations

	Nelamangala	Faridabad	Peenya	Nashik	Disha	Maneja
		ASS OF THE PROPERTY OF THE PRO		ASS.	ABB ABB	
Green Certification	COLUMN TO MACTORY PRINCIPLE OF THE PRINC	AND THE PARTY OF T	OF THE PARTY OF TH	STATE WITCH STATE OF THE STATE	LEED	Applied for Gold
100% Renewable Electricity (RE 100)	100% Achieved	100% Achieved	100% Achieved	100% Achieved	100% Achieved	100% Achieved
100% Energy Productivity (EP 100) target year	2026	2026	2027	2026	2027	2027
Waste Recyclability	> 90%	> 98%	> 98%	> 97%	> 98%	> 87%
Water Net Zero/ reduction target year	Net Positive Certified	2023	2022	2023	5% by 2024	2024
Special Initiatives	Sustainable Packaging	Renewable Fuel Usage	Certified Single Use Plastic Free	SF6 Elimination for GHG Reduction	Certified Single Use Plastic Free	Bio-diversity with 60% green area

ABB in India: 2030 Commitment

Journey to a sustainable tomorrow









Low Carbon Society

- RE100 goal realized in 2022
- EV100 & EP100 by 2027
- Carbon neutral operation
 (Scope 1 & 2) by 2027
- Scope-3 emission reduction (15%) by 2030

Materials & Waste Circularity

- Zero waste to landfill across operation by 2027
- Waste intensity reduction >30% by 2030
- 80% of ABB products & solutions covered by circularity approach by 2030

Water Neutrality/Positivity

- ZLD (zero liquid discharge) across all plants by 2023 (5 factories achieved ZLD by 2022)
- Water neutral/positive by 2025
 (1 Unit certified as water positive in 2021)
- Water intensity reduction >20% by 2030



Education

- Nurturing 200 children with special needs
- 98 govt schools, 9000 students benefit from a special learning outcome improvement program



Diversity & Inclusion

- 200 women engineering scholarships
- Educational fellowship program for school going girls along with IT skills training



Communities & Environment

- Public infrastructure development > 10 million users positively impacted annually
- > 72000 people obtaining health care services annually





Sustainability in practice

Driving sustainability to the last mile



Green manufacturing campuses

4 out of 5 campuses certified green



Safety Hazard Resolution - 97.6%

"Don't look the other way"



Supplier sustainability

A comprehensive program called Sustainable Supply Base Management (SSBM) in under implementation



Renewable electricity use - 100%

Across Pan India campuses



Health & wellbeing

Pan India vaccination drives, Telemedicine and COVID-19 care packages and special insurance



Code of Conduct (CoC)

100% of all Board of Directors, key management and senior personnel covered by integrity training as per CoC



Waste recycle - 95%

Of all waste generated were recycled, contributing towards circularity



D&I

Increased women representation in workforce. 2x in the last five years

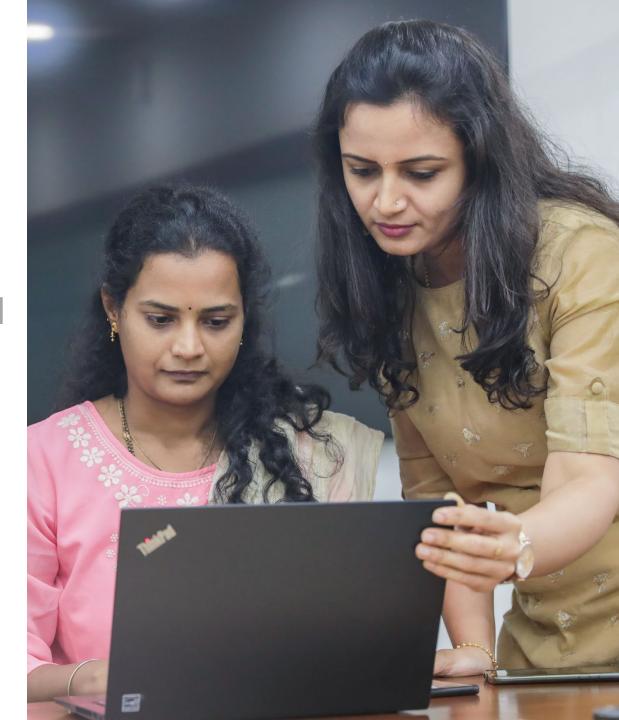


Community Outreach

More than 11 lakh lives positively impacted with CSR projects

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Effective stakeholder engagement

















Media spotlight























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total market value of \$214.7

President, Regulation of Decrete Additional Section of Services in products and services in

products and services in response to the public health crais will drive buther growth. This will likely spur continued evolution of digital two technology - digital replicas of potential and actual physical casets, processes, people, places, systems and devices - in

deployment with code and function portability. As a result, industrial organizations waste unnecessary engineering limit rolling out innovative automation technology. The result is reduced a gifty and last business o poortunities.





Large scale meetings, such as employee town halls or all hands meet, are core to every large organisation's employee engagement strategy. However, the pandemic has made remote working reality and a key issue plaguing the minds of all leaders now is

nd a key issue plaguing the nimds of all leaders now is ow do they keep the mployees engaged and notivated in the absence of an n-person engagement.

empayers ringered and employees of an in-person engagement.

ABB India partners with Lila Poonawalla Foundation

600 girl students cumulatively have been provided virtual training

Bendak ou March

nengakra, March 4
ABB India has partnered with
Lila Poonawalla Foundation
(19F) on a merit-cum-need
based scholarship programme
for girls from economicallychallenged backgrounds.

Through this programme, ABB will support higher education and skill development for 300 girls, selected by Lila Poonawalla Foundation, every year. The selected candidates will be supported to pursue an engineering degree and develop core will be a supported to pursue and expenses the supported to pursue and engineering degree and develop core

ative is the ABB Volunteering programme, wherein ABB employees impart industry knowledge through well structuredsessions with these students. Currently, 600 girl students

cumulatively from the programme have been provided virtual training by ABB employees, for over 50 hours. Subjecmatter experts from ABB have introduced them to a range of ropical subjects such as Data Analytics, Cyber Security, Industry 4-0, etc.

"Education and Skill enhancement has been one of the core areas for our local CSR initiatives. Our association with Ilia Poonawalla Foundation for a holistic scholarship and skill building program is a small step towards enabling ourstanding young girls to be-

Business Line







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