



HIDDEN CHAMPIONS

NORA TEUWSEN, COUNTRY HOLDING OFFICER

Top of Industry 2026

ENGINEERED
TO OUTFIT

MON PARCOURS PROFESSIONNEL CFF





ABB DANS LA VIE DE MES ENFANTS

SALLE
DE BAIN



TRANSPORTS
PUBLICS



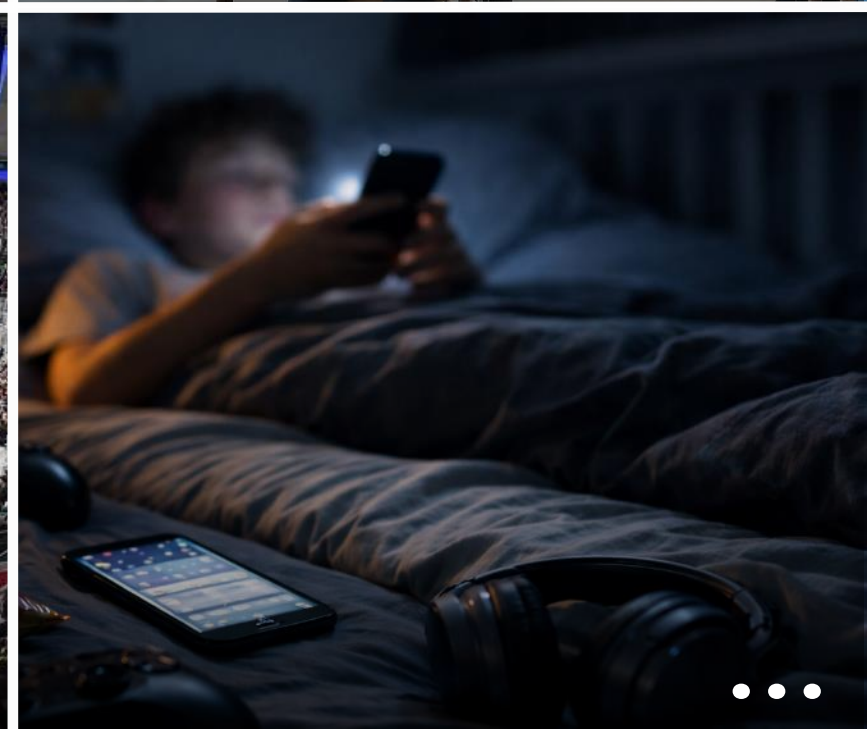
ÉCOLE



CANTINE



STADE





HIDDEN CHAMPIONS

Ensemble, nous aidons les industries à atteindre des performances élevées tout en devenant plus efficaces, plus productives et plus durables, afin de dépasser leurs objectifs.

Chez ABB, nous appelons cela :

ENGINEERED TO OUTRUN

CURIOSITÉ & COURAGE

INNOVATION



COLLABORATION

RÉSEAU



LA DISRUPTION
EST CONTINUE

The sign features the Presidential Seal and the title 'Reciprocal Tariffs'. It contains a table with three columns: 'Country', 'Tariffs Charged to the U.S.A. Including Currency Manipulation and Trade Barriers', and 'U.S.A. Discounted Reciprocal Tariffs'. The countries listed are China, European Union, Vietnam, Taiwan, Japan, India, South Korea, Thailand, Switzerland, Indonesia, Malaysia, and several others. The percentages are displayed in yellow boxes, with some countries having significantly higher current tariffs than their discounted reciprocal counterparts.

| Country | Tariffs Charged to the U.S.A. Including Currency Manipulation and Trade Barriers | U.S.A. Discounted Reciprocal Tariffs |
|----------------|----------------------------------------------------------------------------------|--------------------------------------|
| China | 67% | 34% |
| European Union | 39% | 20% |
| Vietnam | 90% | 46% |
| Taiwan | 64% | 32% |
| Japan | 46% | 24% |
| India | 52% | 26% |
| South Korea | 50% | 25% |
| Thailand | 72% | 36% |
| Switzerland | 61% | 31% |
| Indonesia | 64% | 32% |
| Malaysia | 47% | 24% |
| | 97% | 49% |
| | 10% | 10% |
| | 60% | 30% |
| | 10% | 10% |
| | 74% | 37% |
| | 10% | 10% |
| | 33% | 17% |
| | 34% | 17% |
| | 10% | 10% |

UNIR NOS FORCES GRÂCE
À UN VÉRITABLE DIALOGUE



CLARTÉ, COHÉRENCE ET ORIENTATION

NOUS SOMMES AU CŒUR DES TENDANCES À LONG TERME



SÉCURITÉ
ÉNERGÉTIQUE



ÉLECTRI-
FICATION



AUTOMA-
TISATION



EFFICACITÉ
ÉNERGÉTIQUE

BIENVUEILLANCE

CONFIANCE



AABB